

Reference for applicants to the Master of Planning Program at the University of Calgary.

On institutional or business letterhead, please discuss the following:

- 1. In what capacity do you know the applicant? For how long?
- 2. Speak to the applicant's potential as you see it, to participate and thrive in a graduate program that emphasizes critical thinking and creativity. What weaknesses/areas of improvement should the applicant work on in grad school to make them a more complete practitioner by the end of their Master's degree?
- 3. Compare the applicant to other students you have taught/supervised/employed. Are there events, abilities, projects that you feel cause this student to stand out among their peers?
- 4. Please speak to the applicant's communication abilities through writing and speaking, their ability to work collaboratively, and their general level of preparedness for a rigourous graduate program of study.

Please ensure your name, title, email address, phone number and the name of the applicant is included at the top of the page.